

Discussion on the Optimization Path of Management Accounting Performance Appraisal System in Mineral Industry

Qian Liu, Yihao Wan

Hainan Vocational University of Science and Technology, Haikou 571126, Hainan, China

Abstract: In the context of deepening economic globalization and intensifying market competition, the mineral industry faces operational challenges and developmental difficulties. Under these circumstances, establishing a rational and efficient performance evaluation system has become a crucial breakthrough for enhancing competitive advantages in this sector. The traditional performance evaluation system, which has been in use for a long time, overly emphasizes financial data and fails to comprehensively reflect the actual operational capabilities and future development potential of mineral enterprises. As a crucial link between strategic planning and daily operations in the mineral industry, management accounting provides innovative solutions for improving existing performance evaluation frameworks through its theoretical foundations and practical implementation approaches. Based on this, this paper focuses on exploring optimization pathways for performance evaluation systems in the mineral industry's management accounting framework.

Keywords: mineral industry; management accounting; performance evaluation

1. Introduction

In the current rapidly changing business landscape, all kinds of organizations are encountering unprecedentedly complex problems. As a key means of evaluating and guiding enterprises to achieve their set goals, the accuracy and timeliness of performance appraisal are particularly important. The modern management accounting system has established a multi-dimensional analytical framework, comprehensively evaluating business performance through a combination of quantitative indicators and qualitative elements. With the evolution of the market environment and the advancement of technological innovation, the application scope of management accounting has continued to expand. Its value in assisting enterprises in optimizing decision-making processes, enhancing operational transparency, and strengthening the effectiveness of strategic implementation has become increasingly prominent. Meanwhile, cutting-edge data analysis technologies have injected innovative impetus into management accounting, enabling it to support performance evaluation work in a more precise way and helping enterprises gain an advantageous position in the fierce market competition.

2. Overview of Management Accounting in the Mining Industry

2.1 The Connotation and Function of Management Accounting

Management accounting, as an important tool for modern enterprise governance, has demonstrated an extended connotation and practical characteristics that adapt to the special demands of resource development in the mining industry. Its core function lies in providing a customized decision support framework for the exploration, mining and processing of mineral resources through multi-dimensional information integration and value chain reconstruction. The core feature that distinguishes management accounting in the mining industry from traditional financial accounting lies in the integrated application of the dynamic assessment system for resource reserves and the full-cycle cost control model, achieving a visual balance between capital investment and geological risks. Relying on the refined transformation of activity-based costing, management accounting in mining enterprises can precisely track the environmental governance costs and energy consumption fluctuation curves of mining units in mining areas, forming a quantitative correlation system between ecological benefits and economic output [1]. In view of the essential feature of the non-renewability of mineral resources, strategic management accounting tools focus on the dynamic simulation of the value attenuation model of mineral resources and alternative investment plans, providing cross-cycle financial predictions for the long-term strategic layout of enterprises. At the operational level, the management accounting system converts the complexity of geological structures into production cost variables by establishing a mining efficiency index and equipment wear and tear early warning mechanism, and optimizes the financial assessment standards for the selection of mining methods.

2.2 Composition of the Performance Appraisal System in the Mining Industry

The performance appraisal system for the mining industry builds a multi-dimensional evaluation network based on management accounting tools. Its internal logic revolves around the particularity of resource development, and the core framework includes three pillars: economic indicators, resource utilization efficiency, and environmental responsibility. At the economic indicator level, capital return rate, cost per ton of ore and price fluctuation elasticity coefficient are integrated, and the benefit output at each stage of the mining area's life cycle is associated through the dynamic write-off mechanism of resource reserves. The dimension of resource utilization efficiency breaks through the traditional financial assessment framework, introducing special indicators such as the recovery rate of mining and beneficiation, the comprehensive utilization rate of symbiotic minerals, and the ratio of energy and water consumption. Regional correction coefficients are established in combination with differences in geological occurrence conditions. The environmental responsibility assessment module adopts the ecological restoration cost inclusion method, incorporating the completion degree of land reclamation, waste recycling rate and carbon emission intensity into the responsibility center evaluation system, and relying on environmental accounting techniques to internalize and convert external costs. The factors of work safety are transformed into financial quantifiable indicators through the reverse assessment mechanism of accident losses, and the proportion of investment in hidden danger investigation and the coverage rate of safety training are set as the pre-evaluation parameters. The assessment of mineral resource reserve management is based on the credibility of geological models, and dynamic monitoring indicators combining the value depreciation rate of the remaining recoverable reserves and the success rate of exploration succession are developed to ensure the coordinated evaluation of resource succession and production capacity stability.

3. Optimization Path for the Performance Appraisal System of Management Accounting in the Mineral Industry

3.1 Build a multi-dimensional performance assessment index system

The optimization of the performance assessment index system for management accounting in the mineral industry needs to break through the shackles of traditional financial orientation and establish a three-dimensional evaluation framework driven by the synergy of resource benefits, ecological constraints and strategic potential. The economic dimension retains basic indicators such as return on capital and cost-profit margin while innovatively integrating the resource reserve depletion coefficient and price elasticity sensitivity parameters. By dynamically adjusting the weights, it reflects the differences in mineral resource endowments and market cycle characteristics. The resource efficiency dimension integrates the accuracy of geological exploration, the depletion rate of ore, and the comprehensive recovery rate of mining and beneficiation to form a composite index. The geological modeling data is used to quantitatively correct the beneficiation process efficiency under the condition of coexistence of multiple ore bodies [2]. The environmental responsibility dimension introduces a full life cycle carbon footprint tracking model, embeds the capitalization rate of ecological restoration costs and the proportion of the use of environmental guarantee funds for pit closure into the assessment system, and uses satellite remote sensing data to dynamically monitor the change trajectory of the vegetation coverage rate of mining area reclamation.

3.2 Promote the in-depth integration of strategy and performance goals

The deep integration of strategic goals and performance assessment in the mining industry requires the use of strategic map tools to achieve the explicit transmission of strategic decoding and execution paths, and to construct a panoramic view of resource development strategies based on the balanced scorecard framework. During the downward decomposition process at the strategic level, three core driving factors, namely resource guarantee capacity, ecological red line constraints, and market risk resistance, should be identified as key points, and transformed into quantifiable sub-target clusters for performance assessment. The resource guarantee dimension incorporates the proportion of strategic reserve mineral types, the intensity of exploration investment for successor resources, and the synergy degree of cross-border merger and acquisition projects into the assessment system, and evaluates the strategic flexibility space of resource projects through the real option method. The transformation of ecological strategic goals requires the design of environmental carrying load early warning coefficients and closed-pit ecological restoration indices, and the application of ecological accounting techniques to embed environmental cost control targets into the entire life cycle management process of mines. The assessment of market strategy matching degree focuses on the buffering capacity of price cycle fluctuations, develops dual-track indicators such as the proportion of agreement ore sales and the coverage rate of futures hedging, and combines the extension of the industrial chain to calculate the strategic synergy effect of downstream deep processing projects. A dynamic adjustment mechanism is established at the strategic execution monitoring level. Based on the changes in mineral resource development policies and the assessment results of geopolitical risks, the priority and threshold intervals of assessment indicators are reconstructed.

using the scenario planning method.

4. Conclusion

The optimization of the performance appraisal system in the mining industry should be combined with the core concepts of management accounting and integrate digital transformation and intelligent technologies. By establishing a multi-dimensional indicator system, promoting the integration of strategic and performance goals, introducing an intelligent accounting system automation model and a resource allocation linkage mechanism, comprehensive and precise performance management can be achieved. These paths provide effective solutions for enhancing the core competitiveness of enterprises. In the future, with the development of technology, the performance appraisal system will become more intelligent and refined, promoting the evolution of enterprise management models towards efficiency and flexibility.

References

- [1] Ou Meiyan. Analysis of the Application of Management Accounting in Performance Appraisal [J]. Chinese Market, 2024, (11): 131-134.
- [2] Shi Yuan. Discussion on the Application and Optimization of Management Accounting in Enterprise Performance Appraisal [J] Accounting for Township Enterprises in China, 2024, (15): 16-18.